**Consolidated Financial Results for FY21**

<table>
<thead>
<tr>
<th>Net sales</th>
<th>6,698.8 billion yen (-11%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusted operating profit*</td>
<td>307.2 billion yen (+7%)</td>
</tr>
<tr>
<td>Operating profit</td>
<td>258.6 billion yen (-12%)</td>
</tr>
</tbody>
</table>

- Net profit attributable to Panasonic Corporation stockholders: 165.1 billion yen (-27%)

Earnings per share attributable to Panasonic Corporation stockholders: 70.75 yen

* Adjusted operating profit = Sales - Cost of sales - SG&A

**Consolidated Financial Forecasts for FY22**

<table>
<thead>
<tr>
<th>Net sales</th>
<th>7,000.0 billion yen (+4%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusted operating profit*</td>
<td>390.0 billion yen (+27%)</td>
</tr>
<tr>
<td>Operating profit</td>
<td>330.0 billion yen (+28%)</td>
</tr>
</tbody>
</table>

- Net profit attributable to Panasonic Corporation stockholders: 210.0 billion yen (+27%)

Earnings per share attributable to Panasonic Corporation stockholders: 90.00 yen

* Adjusted operating profit = Sales - Cost of sales - SG&A

**Corporate Profile**

- Company Name: Panasonic Corporation (TSE: 6752)
- Head Office Location: 1006 Kadoma, Kadoma City, Osaka 571-8501, Japan
- Founded: March, 1918 (incorporated in December, 1935)
- President: Kazuhiro Tsuga
- Number of Employees: 243,540 (consolidated)
- Common Stock: 259.0 billion yen
- Number of Consolidated Companies: 523 (including parent company)

**Product Highlight**

- **Appliances**
  - Air-conditioners
  - Hair dryer
  - TVs
  - Showcases

- **Life Solutions**
  - Lighting fixtures
  - Wiring devices
  - Air purifiers
  - Modular kitchen system

- **Connected Solutions**
  - In-flight entertainment systems
  - Line control systems
  - Projectors, PCs and tablets

- **Automotive**
  - Cockpit systems
  - Automotive lithium-ion batteries

- **Industrial Solutions**
  - Automation controls
  - FA-related devices
  - Electronic components
  - Dry batteries

- **Stock Data** (as of March 31, 2021)
  - Number of shares issued: 2,453,563,397
  - Unit of Stock: 100
  - Number of shareholders: 477,323
  - Tokyo Nagoya

- **Stock price and trading volume**
  - Tokyo stock exchange, Monthly basis
  - Volume (mil. of shares)

- **Breakdown of issued shares by type of shareholders (%)**
  - Japanese Financial Institutions, etc.: 35.0
  - Overseas Investors, etc.: 31.8
  - Other Corporations: 6.2
  - Individuals and Others: 22.1
  - Treasury Stock: 4.9

- **Annual dividends per share**
  - FY21: 20 yen
  - FY20: 30 yen
  - FY19: 30 yen
  - FY18: 30 yen
  - FY17: 25 yen

- **Stock exchange listings**
  - Tokyo: Nagoya

- **Made by Prime Planet Energy & Solutions, Inc.**